<u>Insurance Funds</u> - to account for self-insurance activities. Such costs are billed to the user departments and include depreciation on equipment.

Employee Benefits Fund - to account for the payment of sick and annual leave of terminated employees. Departments are billed for their estimated portion of the employees' severance amount.

Other Post-Employment Benefits Reserve Fund - to account for cash held in reserve on behalf of the respective entities to offset the liability for post-employment benefits. This fund was closed during fiscal year 2017.

<u>Clark County Investment Pool Fund</u> - to account for the costs associated with managing the County's investment portfolio. Such costs are billed to the funds participating in the investment pool and include depreciation on equipment.

Regional Justice Center Maintenance and Operations - to account for the costs associated with maintenance and operations of the Regional Justice Center. Such costs are billed to user departments and include depreciation on equipment.

County Automotive and Central Services Fund - to account for the costs of acquiring vehicles and for operating a maintenance facility for automotive equipment used by County departments. Such costs are billed to the user departments and include depreciation on machinery and equipment.

<u>Construction Management Fund</u> - to account for costs associated with the administration of land acquisition as well as the design and development of County facilities. Such costs are billed to user departments and include depreciation on equipment.

Enterprise Resource Planning Fund - to account for expenditures associated with the acquisition and implementation of an enterprise resource planning system including vendor costs, staff costs, and future hardware and software purchases.

	Self-Funded Group Insurance	Clark County Worker's Compensation	Employee Benefits	Other Post- Employment Benefits Reserve	LVMPD Self-Funded Insurance
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 58,008,499	\$ 56,335,560	\$ 7,688,914	\$ -	\$ 14,276,137
In custody of other officials	-	-	-	-	10,000
Accounts receivable	791,993	565,766	-	-	2,683
Interest receivable	148,225	143,951	19,647	-	36,479
Due from other funds	3,114,335	3,440,307	-	-	1,493
Due from other governmental units	1,074,550	109,085	-	-	-
Inventories	-	-	-	-	-
Prepaid items and other current assets	<u>-</u> _	463,049			
Total current assets	63,137,602	61,057,718	7,708,561		14,326,792
Noncurrent assets					
Unearned charges and other assets	<u>-</u> _				<u> </u>
Capital assets					
Property and equipment	-	1,065,208	-	-	-
Accumulated depreciation	<u>-</u> _	(545,458)			<u> </u>
Total capital assets	-	519,750	-	-	-
Total noncurrent assets	-	519,750	-	-	-
Total assets	63,137,602	61,577,468	7,708,561		14,326,792
Liabilities					
Current liabilities					
Accounts payable	17,030,946	39,899,276	129,511	-	12,794,670
Accrued expenses	7,067	40,760	-	-	-
Due to other funds	127,601	-	-	-	-
Deposits and other current liabilities	4,064	-	-	-	-
Total current liabilities	17,169,678	39,940,036	129,511	_	12,794,670
Noncurrent liabilities					
Other post employment benefits	-	-	-	-	-
Unearned revenue and other noncurrent					
liabilities	-	2,462,274	-	-	-
Total noncurrent liabilities		2,462,274	-		
Total liabilities	17,169,678	42,402,310	129,511		12,794,670
Net Position					
Net investment in capital assets	-	519,750	-	-	-
Unrestricted	45,967,924	18,655,408	7,579,050		1,532,122
Total net position	\$ 45,967,924	\$ 19,175,158	\$ 7,579,050	\$ -	\$ 1,532,122

	LVMPD Self- Funded Industrial Insurance	CCDC Self- Funded Insurance	CCDC Self- Funded Industrial Insurance	County Liability Insurance	County Liability Insurance Pool
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 54,710,144	\$ 1,265,272	\$ 13,174,778	\$ 15,995,028	\$ 14,709,302
In custody of other officials	4,092,000	-	-	-	-
Accounts receivable	810,509	-	-	-	-
Interest receivable	139,797	3,233	33,665	40,871	37,586
Due from other funds	-	-	-	-	-
Due from other governmental units	-	-	-	-	-
Inventories	-	-	-	-	-
Prepaid items and other current assets	-	-	-	-	153,154
Total current assets	59,752,450	1,268,505	13,208,443	16,035,899	14,900,042
Noncurrent assets					
Unearned charges and other assets	200,000	-	-	-	-
Capital assets					
Property and equipment	-	-	-	-	-
Accumulated depreciation	-	-	-	-	-
Total capital assets		-		_	_
Total noncurrent assets	200,000				
Total assets	59,952,450	1,268,505	13,208,443	16,035,899	14,900,042
Liabilities					
Current liabilities					
Accounts payable	53,324,752	1,280,897	10,865,738	2,309,293	8,912,721
Accrued expenses	-	-	-	225,333	-
Due to other funds	-	-	-	-	-
Deposits and other current liabilities	-	-	-	8,164	-
Total current liabilities	53,324,752	1,280,897	10,865,738	2,542,790	8,912,721
Noncurrent liabilities					
Other post employment benefits	-	-	-	-	-
Unearned revenue and other noncurrent					
liabilities	-	-	-	_	-
Total noncurrent liabilities	-	-			
Total liabilities	53,324,752	1,280,897	10,865,738	2,542,790	8,912,721
Net Position					
Net investment in capital assets	-	-	-	-	-
Unrestricted	6,627,698	(12,392)	2,342,705	13,493,109	5,987,321
Total net position	\$ 6,627,698	\$ (12,392)	\$ 2,342,705	\$ 13,493,109	\$ 5,987,321

	Clark County	Regional Justice Center Maintenance	Automotive and	Construction	Enterprise Resource
	Investment Pool	and Operations	Central Services	Management	Planning
Assets					
Current assets					
Cash and cash equivalents					
In custody of the County Treasurer	\$ 1,788,898	\$ 4,422,055	\$ 14,030,485	\$ 3,699,242	\$ 26,587,902
In custody of other officials	-	-	-	-	-
Accounts receivable	16,823	5,787	6,596	-	4,644
Interest receivable	4,546	11,295	35,841	9,452	67,939
Due from other funds	-	-	26,737	153,994	225,818
Due from other governmental units	-	450,301	6,992	-	888
Inventories	-	-	466,523	-	-
Prepaid items and other current assets	<u> </u>		<u> </u>		<u> </u>
Total current assets	1,810,267	4,889,438	14,573,174	3,862,688	26,887,191
Noncurrent assets					
Unearned charges and other assets	<u> </u>				
Capital assets			·		
Property and equipment	-	756,404	6,200,268	121,253	7,807,387
Accumulated depreciation	<u> </u>	(195,828)	(3,878,074)	(86,453)	(7,503,179)
Total capital assets	<u> </u>	560,576	2,322,194	34,800	304,208
Total noncurrent assets	<u> </u>	560,576	2,322,194	34,800	304,208
Total assets	1,810,267	5,450,014	16,895,368	3,897,488	27,191,399
Liabilities					
Current liabilities					
Accounts payable	325,481	315,899	782,240	187,006	1,428,827
Accrued expenses	148,798	529,223	881,745	672,928	5,268,994
Due to other funds	-	65,492	114	6,156	76
Deposits and other current liabilities	-	20	82	2,520	-
Total current liabilities	474,279	910,634	1,664,181	868,610	6,697,897
Noncurrent liabilities			·		
Other post employment benefits	-	-	-	-	-
Unearned revenue and other noncurrent					
liabilities					
Total noncurrent liabilities					
Total liabilities	474,279	910,634	1,664,181	868,610	6,697,897
Net Position					
Net investment in capital assets	-	560,576	2,322,194	34,800	304,208
Unrestricted	1,335,988	3,978,804	12,908,993	2,994,078	20,189,294
Total net position	\$ 1,335,988	\$ 4,539,380	\$ 15,231,187	\$ 3,028,878	\$ 20,493,502

Assets Current assets Cash and cash equivalents		Totals			
Assets Current assets Cash and cash equivalents		2017	2016		
Current assets Cash and cash equivalents In custody of the County Treasurer In custody of other officials Accounts receivable Interest receivable Due from other funds Due from other governmental units Inventories Total current assets Unearned charges and other assets Property and equipment Accountled depreciation Accountred depreciation Total assets Total concurrent assets Total assets Total current assets Total assets Total current liabilities Accounts payable Accurrent liabilities Accounts and other current liabilities Total liabilities T	Assets	2017	2010		
In custody of the County Treasurer					
In custody of the County Treasurer	Cash and cash equivalents				
In custody of other officials	·	\$ 286.692.216	\$ 336.579.755		
Accounts receivable	In custody of other officials				
Interest receivable	Accounts receivable				
Due from other governmental units 1,641,816 2,597,171 Inventories 466,523 403,356 Prepaid items and other current assets 616,203 602,652 Total current assets 303,418,770 375,952,542 Noncurrent assets 200,000 664,442 Capital assets 200,000 664,442 Capital assets 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities 4ccounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,462,274	Interest receivable		751,406		
Inventories	Due from other funds	6,962,684	30,453,124		
Prepaid items and other current assets 616,203 602,652 Total current assets 303,418,770 375,952,542 Noncurrent assets 200,000 664,442 Capital assets 200,000 664,442 Capital assets 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 462,274 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,462,274 Total ilabilities 2,462,274 2,462,274 <	Due from other governmental units	1,641,816	2,597,171		
Total current assets 303,418,770 375,952,542 Noncurrent assets 200,000 664,442 Capital assets 200,000 664,442 Capital assets 7roperty and equipment 15,950,520 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities 2	Inventories	466,523	403,356		
Noncurrent assets	Prepaid items and other current assets	616,203	602,652		
Unearned charges and other assets 200,000 664,442 Capital assets 664,442 Property and equipment 15,950,520 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 449,587,257 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,61,046,107 Total liabilities 160,038,668 436,243,182 Net Position	Total current assets	303,418,770	375,952,542		
Capital assets Property and equipment 15,950,520 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 449,587,257 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,61,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528	Noncurrent assets				
Property and equipment 15,950,520 223,863,263 Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 4 49,587,257 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,61,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investmen	Unearned charges and other assets	200,000	664,442		
Accumulated depreciation (12,208,992) (42,845,727) Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 449,587,257 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,62,274 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted	Capital assets		-		
Total capital assets 3,741,528 181,017,536 Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 4 49,587,257 161,660,356 Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,462,274 Total liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)		15,950,520	223,863,263		
Total noncurrent assets 3,941,528 181,681,978 Total assets 307,360,298 557,634,520 Liabilities Current liabilities 4ccounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 2,462,274 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Accumulated depreciation	(12,208,992)	(42,845,727)		
Total assets 307,360,298 557,634,520 Liabilities Current liabilities Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities Other post employment benefits - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total capital assets	3,741,528	181,017,536		
Liabilities Current liabilities 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total noncurrent assets	3,941,528	181,681,978		
Current liabilities 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total assets	307,360,298	557,634,520		
Accounts payable 149,587,257 161,660,356 Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities - 258,583,833 Unearned revenue and other noncurrent liabilities - 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Liabilities				
Accrued expenses 7,774,848 10,925,841 Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Current liabilities				
Due to other funds 199,439 2,596,546 Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Accounts payable	149,587,257	161,660,356		
Deposits and other current liabilities 14,850 14,332 Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Accrued expenses	7,774,848	10,925,841		
Total current liabilities 157,576,394 175,197,075 Noncurrent liabilities 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Due to other funds	199,439	2,596,546		
Noncurrent liabilities 258,583,833 Other post employment benefits - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Deposits and other current liabilities	14,850	14,332		
Other post employment benefits - 258,583,833 Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total current liabilities	157,576,394	175,197,075		
Unearned revenue and other noncurrent liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Noncurrent liabilities				
liabilities 2,462,274 2,462,274 Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Other post employment benefits	-	258,583,833		
Total noncurrent liabilities 2,462,274 261,046,107 Total liabilities 160,038,668 436,243,182 Net Position Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Unearned revenue and other noncurrent				
Net Position 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	liabilities	2,462,274	2,462,274		
Net Position 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total noncurrent liabilities	2,462,274	261,046,107		
Net investment in capital assets 3,741,528 181,017,536 Unrestricted 143,580,102 (59,626,198)	Total liabilities	160,038,668	436,243,182		
Unrestricted 143,580,102 (59,626,198)	Net Position				
Unrestricted 143,580,102 (59,626,198)	Net investment in capital assets	3,741,528	181,017,536		
	Unrestricted				
	Total net position	\$ 147,321,630			

	Self-Funded Group Insurance	Clark County Worker's Compensation	Employee Benefits		
Operating Revenues					
Charges for services					
Insurance	\$ 97,822,088	\$ 13,907,818	\$ 552,998	\$ 6,098,973	\$ 5,400,000
Parking fees	-	-	-	-	-
Other	-	-	-	-	-
Other operating revenues	14,982,101	2,167,207		13,571,156	282,719
Total operating revenues	112,804,189	16,075,025	552,998	19,670,129	5,682,719
Operating Expenses					
Salaries and wages	-	379,481	1,044,468	-	-
Employee benefits	-	196,440	55,973	800,065	-
Services and supplies	87,119,148	15,226,805	670,561	6,204,673	6,658,852
Depreciation	-	42,615	-	6,775,629	-
Total operating expenses	87,119,148	15,845,341	1,771,002	13,780,367	6,658,852
Operating income (loss)	25,685,041	229,684	(1,218,004)	5,889,762	(976,133)
Nonoperating Revenues (Expenses)					
Interest income Interest expense	58,811 -	24,698 -	(365)	115,906 -	8,605 -
Gain (loss) on sale or disposition of property and equipment	-	-	-	-	-
Other nonoperating revenues (expenses) Total nonoperating revenues (expenses)					
Total horioperating revenues (expenses)	58,811	24,698	(365)	115,906	8,605
Income (loss) before transfers	25,743,852	254,382	(1,218,369)	6,005,668	(967,528)
Special Item					
Special item - Reassignment of non-current assets and liabilities	-	-	-	86,450,179	-
Transfers					
Transfers from other funds	-	-	1,500,000	-	-
Transfers to other funds				(97,211,283)	
Change in net position	25,743,852	254,382	281,631	(4,755,436)	(967,528)
Net Position Beginning of year	20 224 072	19 020 776	7 207 410	4 755 426	2 400 650
beginning or year	20,224,072	18,920,776	7,297,419	4,755,436	2,499,650
End of year	\$ 45,967,924	\$ 19,175,158	\$ 7,579,050	\$ -	\$ 1,532,122

	LVMPD Self- Funded Industrial Insurance	CCDC Self- Funded Insurance	CCDC Self- Funded Industrial Insurance	County Liability Insurance	County Liability Insurance Pool	
Operating Revenues						
Charges for services						
Insurance	\$ 15,643,160	\$ 500,000	\$ 4,392,227	\$ 2,190,630	\$ 5,736,276	
Parking fees	-	-	-	-	-	
Other	-	-	-	-	-	
Other operating revenues	763,788	-	13,275	3,755	12,075	
Total operating revenues	16,406,948	500,000	4,405,502	2,194,385	5,748,351	
Operating Expenses						
Salaries and wages	-	-	-	941,135	-	
Employee benefits	_	-	_	503,943	_	
Services and supplies	11,242,134	511,983	2,373,059	1,310,093	5,324,816	
Depreciation	-	-	-	-	-	
Total operating expenses	11,242,134	511,983	2,373,059	2,755,171	5,324,816	
Operating income (loss)	5,164,814	(11,983)	2,032,443	(560,786)	423,535	
Nonoperating Revenues (Expenses)						
Interest income	40,888	(409)	1,661	(3,810)	(27,331)	
Interest expense	· <u>-</u>	· -	· <u>-</u>	-	-	
Gain (loss) on sale or disposition of property and equipment	_	_	_	_	_	
Other nonoperating revenues (expenses)	_	_	_	_	_	
Total nonoperating revenues (expenses)						
,	40,888	(409)	1,661	(3,810)	(27,331)	
Income (loss) before transfers	5,205,702	(12,392)	2,034,104	(564,596)	396,204	
Special Item Special item - Reassignment of non-current assets and liabilities	-	-	-	-	-	
Transfers						
Transfers from other funds	_	-	_	-	-	
Transfers to other funds						
Change in net position	5,205,702	(12,392)	2,034,104	(564,596)	396,204	
Net Position						
Beginning of year	1,421,996		308,601	14,057,705	5,591,117	
End of year	\$ 6,627,698	\$ (12,392)	\$ 2,342,705	\$ 13,493,109	\$ 5,987,321	

	Clark County Investment Pool	Regional Justice Center Maintenance and Operations	Automotive and Central Services	Construction Management	Enterprise Resource Planning
Operating Revenues					
Charges for services					
Insurance	\$ -	\$ -	\$ -	\$ -	\$ -
Parking fees	-	173,198	-	-	-
Other	1,829,635	8,549,000	15,148,219	2,746,920	58,929,305
Other operating revenues	-	2,054,096	50,683	8,950	426,144
Total operating revenues	1,829,635	10,776,294	15,198,902	2,755,870	59,355,449
Operating Expenses					
Salaries and wages	561,896	3,481,782	3,836,963	2,839,125	18,628,130
Employee benefits	267,494	1,971,560	1,979,689	1,309,486	8,537,688
Services and supplies	963,946	4,556,314	9,810,964	817,360	34,415,421
Depreciation	· -	55,873	99,988	8,815	224,147
Total operating expenses	1,793,336	10,065,529	15,727,604	4,974,786	61,805,386
Operating income (loss)	36,299	710,765	(528,702)	(2,218,916)	(2,449,937)
Nonoperating Revenues (Expenses)					
Interest income	11,360	(15,495)	(16,669)	(14,256)	(2,550)
Interest expense	-	-	-	-	-
Gain (loss) on sale or disposition of property and equipment	<u>-</u>	<u>-</u>	_	2,470	<u>-</u>
Other nonoperating revenues (expenses)	_	-	_	, -	_
Total nonoperating revenues (expenses)					
	11,360	(15,495)	(16,669)	(11,786)	(2,550)
Income (loss) before transfers	47,659	695,270	(545,371)	(2,230,702)	(2,452,487)
Special Item Special item - Reassignment of non-current assets and liabilities	-	-	-	-	-
Transfers					
Transfers from other funds	-	-	-	2,800,000	-
Transfers to other funds					
Change in net position	47,659	695,270	(545,371)	569,298	(2,452,487)
Net Position					
Beginning of year	1,288,329	3,844,110	15,776,558	2,459,580	22,945,989
End of year	\$ 1,335,988	\$ 4,539,380	\$ 15,231,187	\$ 3,028,878	\$ 20,493,502

	Totals				
	2017	2016			
Operating Revenues					
Charges for services					
Insurance	\$ 152,244,170	\$ 153,561,456			
Parking fees	173,198	169,405			
Other	87,203,079	77,300,313			
Other operating revenues	34,335,949	44,025,295			
Total operating revenues	273,956,396	275,056,469			
Operating Expenses					
Salaries and wages	31,712,980	30,319,849			
Employee benefits	15,622,338	45,245,283			
Services and supplies	187,206,129	198,926,643			
Depreciation	7,207,067	7,220,411			
Total operating expenses	241,748,514	281,712,186			
Operating income (loss)	32,207,882	(6,655,717)			
Nonoperating Revenues (Expenses)					
Interest income	181,044	5,995,556			
Interest expense	-	-			
Gain (loss) on sale or disposition of property	_				
and equipment	2,470	_			
Other nonoperating revenues (expenses)	-	_			
Total nonoperating revenues (expenses)					
3	183,514	5,995,556			
Income (loss) before transfers	32,391,396	(660,161)			
Special Item					
Special item - Reassignment of					
non-current assets and liabilities	86,450,179	-			
Touristan	-				
Transfers	-	F 000 000			
Transfers from other funds	4,300,000	5,000,000			
Transfers to other funds	(97,211,283)	-			
Change in net position	25,930,292	4,339,839			
Net Position					
Beginning of year	121,391,338	117,051,499			
End of year	\$ 147,321,630	\$ 121,391,338			

	Self-Funded Group Insurance	Clark County Workers' Compensation	Employee Benefits	Other Post- Employment Benefits Reserve	LVMPD Self- Funded Insurance
Cash Flows From Operating Activities:					
Cash received from customers	\$ 99,612,256	\$ 13,165,336	\$ 552,998	\$ 26,158,507	\$ 5,424,780
Cash paid for employees and benefits	(00,000,740)	(680,694)	(1,100,441)	(800,065)	(0.000.400)
Cash paid for services and supplies	(88,620,710)	(15,167,584)	(570,950)	(8,964,966)	(6,698,196)
Other operating receipts	4,921,101	2,167,207		13,571,156	282,719
Net cash provided (used) by operating activities	15,912,647	(515,735)	(1,118,393)	29,964,632	(990,697)
Cash Flows From Noncapital Financing Activities:					
Transfers from other funds	_	_	3,000,000	_	_
Transfers to other funds	_	_	-	(97,211,283)	_
Net cash provided (used) by noncapital					
financing activities			3,000,000	(97,211,283)	
Cash Flows From Capital and Related Financing Activity	ies:				
Acquisition, construction, or improvement of capital assets	_				
Proceeds from the sale of capital assets	-	-	-	-	-
Net cash provided (used) by capital and related					
financing activities					
Cash Flows From Investing Activities:					
Interest income	4,556	7,652	(7,031)	265,443	6,179
Net cash provided (used) by investing activities	4,556	7,652	(7,031)	265,443	6,179
Net increase (decrease) in cash and cash equivalents	15,917,203	(508,083)	1,874,576	(66,981,208)	(984,518)
Cash and Cash Equivalents:					
Beginning of year	42,091,296	56,843,643	5,814,338	66,981,208	15,270,655
End of year	\$ 58,008,499	\$ 56,335,560	\$ 7,688,914	\$ -	\$ 14,286,137
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	\$ 25,685,041	\$ 229,684	\$ (1,218,004)	\$ 5,889,762	\$ (976,133)
Depreciation (Increase) decrease in:	-	42,615	-	6,775,629	-
Accounts receivable	(509,860)	(449,044)	-	-	1,963
Due from other funds	1,693,959	(184,353)	-	20,054,947	22,817
Due from other governmental units	605,551	(109,085)	-	412,264	-
Inventory	-	-	-	-	-
Prepaid expense	-	(24,907)	-	-	-
Deferred charges and other assets	-	-	-	345,067	-
Increase (decrease) in:					
Accounts payable	(11,690,163)	84,128	99,611	(159,513)	(39,064)
Accrued payroll and benefits	<u>-</u>	(66,006)	-	(3,353,524)	(280)
Due to other funds	127,601	(38,767)	-	-	-
Deposits and other current liabilities					
	518	-	-	-	-
Other non-current liabilities	518 		<u> </u>		

		VMPD Self- Funded Industrial Insurance		CDC Self- Funded nsurance	CCDC Self- Funded Industrial Insurance	C	ounty Liability Insurance	ounty Liability urance Pool
Cash Flows From Operating Activities:								
Cash received from customers	\$	15,079,151	\$	500,000	\$ 4,432,355	\$	2,190,664	\$ 5,743,724
Cash paid for employees and benefits Cash paid for services and supplies		- (11,311,557)		- (479,688)	- (2,340,701)		(1,489,992) (1,256,392)	- (5,515,436)
Other operating receipts		763,788		(479,000)	13,275		3,755	12,075
		703,700			 13,273		3,733	 12,075
Net cash provided (used) by operating activities		4,531,382		20,312	 2,104,929		(551,965)	 240,363
Cash Flows From Noncapital Financing Activities: Transfers from other funds Transfers to other funds		- -		<u>-</u>	 -		- -	 <u>-</u>
Net cash provided (used) by noncapital financing activities					 			 _
Cash Flows From Capital and Related Financing Activi	ties:							
Acquisition, construction, or improvement of capital assets		_		_	-		_	_
Proceeds from the sale of capital assets		_		-	_		_	-
Net cash provided (used) by capital and related			-		 _		_	
financing activities					 -		-	 -
Cash Flows From Investing Activities:								
Interest income		13,087		(861)	 (7,274)		(7,722)	 (32,542)
Net cash provided (used) by investing activities		13,087		(861)	 (7,274)		(7,722)	(32,542)
Net increase (decrease) in cash and cash equivalents		4,544,469		19,451	 2,097,655		(559,687)	 207,821
Cash and Cash Equivalents:								
Beginning of year		54,257,675		1,245,821	 11,077,123		16,554,715	 14,501,481
End of year	\$	58,802,144	\$	1,265,272	\$ 13,174,778	\$	15,995,028	\$ 14,709,302
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating income (loss) Adjustments to reconcile operating	\$	5,164,814	\$	(11,983)	\$ 2,032,443	\$	(560,786)	\$ 423,535
income (loss) to net cash provided (used) by operating activities:								
Depreciation		-		-	-		-	-
(Increase) decrease in:								
Accounts receivable		(810,509)		-	-		-	7,448
Due from other funds		246,500		-	40,128		34	-
Due from other governmental units Inventory		-		-	-		-	-
Prepaid expense		-		-	-		-	11,356
Deferred charges and other assets		-		-	-		<u>-</u>	- 1,000
Increase (decrease) in:								
Accounts payable		(69,423)		32,295	32,358		53,701	(201,976)
Accrued payroll and benefits		-		-	-		32,620	-
Due to other funds		-		-	-		(77,534)	-
Deposits and other current liabilities Other non-current liabilities		<u>-</u>		<u> </u>	 <u>-</u>	_	- 	 -
Net cash provided (used) by operating activities	\$	4,531,382	\$	20,312	\$ 2,104,929	\$	(551,965)	\$ 240,363

	Clark County Investment Pool	Regional Justice Center Maintenance and Operations	Automotive and Central Services	Construction Management	Enterprise Resource Planning
Cash Flows From Operating Activities:					
Cash received from customers	\$ 1,856,680	\$ 8,784,306	\$ 15,148,801	\$ 2,991,354	\$ 58,895,823
Cash paid for employees and benefits	(875,002)	(5,846,300)	(6,106,560)	(4,329,260)	(28,340,192)
Cash paid for services and supplies	(914,170)	(4,585,399)	(9,702,988)	(760,130)	(34,968,247)
Other operating receipts		2,054,096	50,683	8,950	426,144
Net cash provided (used) by operating activities	67,508	406,703	(610,064)	(2,089,086)	(3,986,472)
Cash Flows From Noncapital Financing Activities:					
Transfers from other funds	-	-	-	2,800,000	-
Transfers to other funds	-	-	-	-	-
Net cash provided (used) by noncapital financing activities				2,800,000	
Cash Flows From Capital and Related Financing Activit	ies:				
Acquisition, construction, or improvement of					
capital assets	_	(375,806)	(1,363,588)	(23,653)	(301,667)
Proceeds from the sale of capital assets	_	-	-	2,470	-
Net cash provided (used) by capital and related		·			
financing activities		(375,806)	(1,363,588)	(21,183)	(301,667)
Cook Flows From Investing Activities					
Cash Flows From Investing Activities: Interest income	10,633	(16,948)	(16,743)	(16,951)	(1,554)
interest income	10,033	(10,540)	(10,743)	(10,331)	(1,554)
Net cash provided (used) by investing activities	10,633	(16,948)	(16,743)	(16,951)	(1,554)
Net increase (decrease) in cash and cash equivalents	78,141	13,949	(1,990,395)	672,780	(4,289,693)
Oash and Oash Emphylants					
Cash and Cash Equivalents: Beginning of year	1,710,757	4,408,106	16,020,880	3,026,462	30,877,595
beginning of year	1,710,737	4,400,100	10,020,000	3,020,402	30,077,333
End of year	\$ 1,788,898	\$ 4,422,055	\$ 14,030,485	\$ 3,699,242	\$ 26,587,902
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating income (loss)	\$ 36,299	\$ 710,765	\$ (528,702)	\$ (2,218,916)	\$ (2,449,937)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:	4 00,230	, , , , , , ,	(020,702)	(=,=10,010)	(2,1.0,007)
Depreciation	-	55,873	99,988	8,815	224,147
(Increase) decrease in:					
Accounts receivable	(408)	16,739	2,487	1,937	(2,476)
Due from other funds	27,453	1,308	175	242,497	(155,025)
Due from other governmental units	-	44,061	(2,080)	-	4,644
Inventory	-	-	(63,167)	-	-
Prepaid expense	-	-	-	-	110.075
Deferred charges and other assets Increase (decrease) in:	-	-	-	-	119,375
•	49,776	(94,576)	171,029	51,074	(392,226)
Accounts payable Accrued payroll and benefits	(384)	(94,576)	78,380	13,187	130,787
Due to other funds	(45,228)	(341,564)	(368,174)	(187,680)	(1,465,761)
Deposits and other current liabilities	(40,220)	(3+1,30+)	(300,174)	(107,000)	(1,400,701)
Other non-current liabilities					
Net cash provided (used) by operating					
activities	\$ 67,508	\$ 406,703	\$ (610,064)	\$ (2,089,086)	\$ (3,986,472)

	Total			
		2017		2016
Cash Flows From Operating Activities: Cash received from customers	\$	260,536,735	\$	226,965,524
Cash paid for employees and benefits	Ψ	(49,568,506)	Ψ	(47,770,765)
Cash paid for services and supplies		(191,857,114)		(197,444,017)
Other operating receipts		24,274,949		26,193,848
Net cash provided (used) by operating				
activities		43,386,064		7,944,590
Cash Flows From Noncapital Financing Activities:				
Transfers from other funds		5,800,000		6,000,000
Transfers to other funds		(97,211,283)		-
Net cash provided (used) by noncapital				
financing activities		(91,411,283)		6,000,000
Cash Flows From Capital and Related Financing Activity	ies:			
Acquisition, construction, or improvement of				
capital assets		(2,064,714)		(578,138)
Proceeds from the sale of capital assets		2,470		-
Net cash provided (used) by capital and related financing activities		(2,062,244)		(578,138)
indicing douvides		(2,002,211)	-	(070,100)
Cash Flows From Investing Activities:				
Interest income		199,924	-	5,780,332
Net cash provided (used) by investing activities		199,924		5,780,332
Net increase (decrease) in cash and cash		(40.997.530)		10 146 704
equivalents		(49,887,539)		19,146,784
Cash and Cash Equivalents:				
Beginning of year		340,681,755		321,534,971
End of year	\$	290,794,216	\$	340,681,755
Reconciliation of Operating Income (Loss) to				
Net Cash Provided (Used) by Operating Activities:			_	
Operating income (loss)	\$	32,207,882	\$	(6,655,717)
Adjustments to reconcile operating				
income (loss) to net cash provided				
(used) by operating activities: Depreciation		7,207,067		7,220,411
(Increase) decrease in:		7,207,007		7,220,411
Accounts receivable		(1,741,723)		528,447
Due from other funds		21,990,440		(6,602,557)
Due from other governmental units		955,355		(1,046,962)
Inventory		(63,167)		18,193
Prepaid expense		(13,551)		(27,274)
Deferred charges and other assets		464,442		(96,918)
Increase (decrease) in:				
Accounts payable		(12,072,969)		1,261,117
Accrued payroll and benefits		(3,151,123)		27,794,367
Due to other funds		(2,397,107)		230,590
Deposits and other current liabilities		518		7,842
Other non-current liabilities		-		(14,686,949)
Net cash provided (used) by operating activities	\$	43,386,064	\$	7,944,590
20111100	<u> </u>	.5,550,00 r	<u> </u>	.,511,000

		2017		2016
Self-Funded Group Insurance	Final Budget	Actual	Variance	Actual
Operating revenues				
Charges for services				
Insurance	\$ 97,130,000	\$ 97,822,088	\$ 692,088	\$ 93,505,396
Other operating revenues	2,895,000	14,982,101	12,087,101	3,678,896
Total operating revenues	100,025,000	112,804,189	12,779,189	97,184,292
Operating expenses		<u> </u>	<u> </u>	
Services and supplies	115,794,200	87,119,148	(28,675,052)	98,240,429
Operating income (loss)	(15,769,200)	25,685,041	41,454,241	(1,056,137)
Nonoperating revenues (expenses)		<u> </u>	<u> </u>	
Interest income	193,000	58,811	(134,189)	757,781
Change in net position	\$ (15,576,200)	\$ 25,743,852	\$ 41,320,052	\$ (298,356)
		2017		2016
Clark County Worker's Compensation	Final Budget	Actual	Variance	Actual
Operating revenues				
Charges for services				
Insurance	\$ 12,618,000	\$ 13,907,818	\$ 1,289,818	\$ 12,672,150
Other operating revenues	1,405,000	2,167,207	762,207	19,538,659
Total operating revenues	14,023,000	16,075,025	2,052,025	32,210,809
Operating expenses				
Salaries and wages	447,434	379,481	(67,953)	424,270
Employee benefits	223,601	196,440	(27,161)	204,440
Services and supplies	15,933,063	15,226,805	(706,258)	15,381,675
Depreciation	42,600	42,615	15_	42,616
Total operating expenses	16,646,698	15,845,341	(801,357)	16,053,001
Operating income (loss)	(2,623,698)	229,684	2,853,382	16,157,808
Nonoperating revenues (expenses)				
Interest income	266,500	24,698	(241,802)	1,036,657
Change in net position	\$ (2,357,198)	\$ 254,382	\$ 2,611,580	\$ 17,194,465
Employee Benefits	Final Budget	2017 Actual	Variance	2016 Actual
Operating revenues	i illai Baaget	/ lotaal	variance	/ totaai
Charges for services				
Insurance	\$ 887,000	\$ 552,998	\$ (334,002)	\$ 415,622
Operating expenses	\$ 087,000	Ψ 332,330	Ψ (334,002)	Ψ 410,022
Salaries and wages	3.000.000	1,044,468	(1,955,532)	550,974
Employee benefits	100,000	55,973	(44,027)	23,247
Services and supplies	1,790,500	670,561	(1,119,939)	641,129
Total operating expenses	4,890,500	1,771,002	(3,119,498)	1,215,350
Operating income (loss)	(4,003,500)	(1,218,004)	2,785,496	(799,728)
Nonoperating revenues (expenses)	(4,000,000)	(1,210,004)	2,700,430	(133,120)
Interest income	28,000	(365)	(28,365)	103,140
Income (loss) before transfers	(3,975,500)	(1,218,369)	2,757,131	(696,588)
Transfers from other funds	1,500,000	1,500,000	-	1,500,000
Change in net position	\$ (2,475,500)	\$ 281,631	\$ 2,757,131	\$ 803,412
go poo				

				2017				2016
Other Post Employment Benefits Reserve		Final Budget		Actual		Variance		Actual
Operating revenues								•
Charges for services								
Insurance	\$	16,523,000	\$	6,098,973	\$	(10,424,027)	\$	20,235,996
Other operating revenues		13,580,000		13,571,156		(8,844)		13,313,548
Total operating revenues		30,103,000		19,670,129		(10,432,871)		33,549,544
Operating expenses								
Employee benefits		30,813,000		800,065		(30,012,935)		30,921,592
Services and supplies		6,746,000		6,204,673		(541,327)		6,094,651
Depreciation		6,775,629		6,775,629		-		6,775,629
Total operating expenses		44,334,629		13,780,367		(30,554,262)		43,791,872
Operating income (loss)		(14,231,629)		5,889,762		20,121,391		(10,242,328)
Nonoperating revenues (expenses)		005 500		115.000		(440.504)		4 405 000
Interest income		235,500		115,906		(119,594)		1,135,688
Gain (loss) on sale or disposition of property and								
equipment		-		-		-		-
Total nonoperating revenues (expenses)		235,500		115,906		(119,594)		1,135,688
Income before transfers		(13,996,129)		6,005,668		20,001,797		(9,106,640)
Special item - Reassignment of non-current assets and								
liabilities		-		86,450,179		86,450,179		-
Transfers to other funds		(98,500,000)		(97,211,283)		1,288,717		-
		<u>, , , , , , , , , , , , , , , , , , , </u>		<u>, , , , , , , , , , , , , , , , , , , </u>				
Change in net position	\$	(112,496,129)	\$	(4,755,436)	\$	107,740,693	\$	(9,106,640)
				2017				2016
LVMPD Self-Funded Insurance		Final Budget		Actual		Variance		Actual
Operating revenues								•
Charges for services								
Insurance	\$	5,400,000	\$	5,400,000	\$	-	\$	6,400,000
Other operating revenues		160,000		282,719		122,719		449,258
Total operating revenues		5,560,000		5,682,719		122,719		6,849,258
Operating expenses						· · · · · · · · · · · · · · · · · · ·		
Services and supplies		7,569,539		6,658,852		(910,687)		6,918,327
Operating income (loss)		(2,009,539)	-	(976,133)		1,033,406		(69,069)
Nonoperating revenues (expenses)			-					
Interest income		120,000		8,605		(111,395)		274,458
	_	(4.000.500)	_	(007.700)			_	
Change in net position	\$	(1,889,539)	\$	(967,528)	\$	922,011	\$	205,389
				2017				2016
LVMPD Self-Funded Industrial Insurance		Final Budget		Actual		Variance		Actual
Operating revenues								•
Charges for services								
Insurance	\$	14,853,516	\$	15,643,160	\$	789,644	\$	9,402,704
Other operating revenues		120,000		763,788		643,788		876,518
Total operating revenues		14,973,516		16,406,948		1,433,432		10,279,222
Operating expenses								
Services and supplies		13,384,359		11,242,134		(2,142,225)		11,029,247
Operating income (loss)		1,589,157		5,164,814		3,575,657		(750,025)
Nonoperating revenues (expenses)		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·				,
Interest income		500,000		40,888		(459,112)		918,513
Change in net position	\$	2,089,157	\$	5,205,702	\$	3,116,545	\$	168,488
Change in not position	<u> </u>	_,,	<u> </u>	-,,	<u> </u>	-, ,	<u> </u>	,

				2017				2016
CCDC Self-Funded Insurance	F	inal Budget		Actual		Variance		Actual
Operating revenues		3						
Charges for services								
Insurance	\$	400,000	\$	500,000	\$	100,000	\$	350,000
Operating expenses								
Services and supplies		800,000		511,983		(288,017)		378,715
Operating income (loss)		(400,000)		(11,983)		388,017		(28,715)
Nonoperating revenues (expenses) Interest income		1,002		(409)		(1 /11)		21,857
interest income		1,002		(409)		(1,411)		21,007
Change in net position	\$	(398,998)	\$	(12,392)	\$	386,606	\$	(6,858)
CCDC Self-Funded Industrial Insurance	F	inal Budget		2017 Actual		Variance		2016 Actual
Operating revenues								
Charges for services								
Insurance	\$	3,458,870	\$	4,392,227	\$	933,357	\$	2,678,313
Other operating revenues				13,275		13,275		141,712
Total operating revenues		3,458,870		4,405,502		946,632		2,820,025
Operating expenses						(227.222)		
Services and supplies		2,658,979		2,373,059		(285,920)		3,804,494
Operating income (loss) Nonoperating revenues (expenses)		799,891		2,032,443		1,232,552		(984,469)
Interest income		31,114		1,661		(29,453)		194,959
interest income		31,114		1,001		(23,433)		134,333
Change in net position	\$	831,005	\$	2,034,104	\$	1,203,099	\$	(789,510)
				2017				2016
County Liability Insurance	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	•	0.000.770	•	0.400.000	•	(00.440)	•	0.400.000
Insurance	\$	2,220,770	\$	2,190,630	\$	(30,140)	\$	2,126,926
Other operating revenues		2,220,770		3,755 2,194,385		3,755 (26,385)		3,414,625 5,541,551
Total operating revenues Operating expenses		2,220,770		2,194,363		(20,363)		3,341,331
Salaries and wages		912,742		941,135		28,393		764,410
Employee benefits		490,658		503,943		13,285		407,223
Services and supplies		2,679,925		1,310,093		(1,369,832)		1,060,514
Total operating expenses		4,083,325		2,755,171	-	(1,328,154)		2,232,147
Operating income (loss)		(1,862,555)		(560,786)		1,301,769		3,309,404
Nonoperating revenues (expenses)								
Interest income		65,250		(3,810)		(69,060)		301,113
Change in net position	\$	(1,797,305)	\$	(564,596)	\$	1,232,709	\$	3,610,517
				2017				2016
County Liability Insurance Pool	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services						(0=0=0.4)		
Insurance	\$	6,110,000	\$	5,736,276	\$	(373,724)	\$	5,774,349
Other operating revenues		6,110,000		12,075 5,748,351		12,075 (361,649)		148,027 5,922,376
Total operating revenues Operating expenses		0,110,000	-	5,746,331		(301,049)	-	5,922,570
Services and supplies		7,894,000		5,324,816		(2,569,184)		7,678,153
Operating income (loss)		(1,784,000)		423,535		2,207,535		(1,755,777)
Nonoperating revenues (expenses)		(. , ,)		5,555		_, ,, , , , , , , , , , , , , , , ,		(1,130,11)
Interest income		60,400		(27,331)		(87,731)	-	254,622
Change in net position	\$	(1,723,600)	\$	396,204	\$	2,119,804	\$	(1,501,155)

				2017				2016
Clark County Investment Pool	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services								
Other	\$	1,903,511	\$	1,829,635	\$	(73,876)	\$	1,280,491
Other operating revenues		<u>-</u>		-		-		413
Total operating revenues		1,903,511		1,829,635		(73,876)		1,280,904
Operating expenses								
Salaries and wages		685,086		561,896		(123,190)		568,098
Employee benefits		351,817		267,494		(84,323)		263,555
Services and supplies		1,450,000		963,946		(486,054)		870,505
Total operating expenses		2,486,903		1,793,336		(693,567)		1,702,158
Operating income (loss)		(583,392)		36,299		619,691		(421,254)
Nonoperating revenues (expenses)								
Interest income		7,000		11,360		4,360		38,614
Income (loss) before transfers		(576,392)		47,659		624,051		(382,640)
Transfers from other funds		1,000,000		-		(1,000,000)		1,000,000
Transfers to other funds		(1,000,000)				1,000,000		
Change in net position	\$	(576,392)	\$	47,659	\$	624,051	\$	617,360
	_			2017				2016
Regional Justice Center Maintenance and Operations	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services	_				_		_	
Parking fees	\$	250,000	\$	173,198	\$	(76,802)	\$	169,405
Other		8,549,000		8,549,000		-		7,957,619
Other operating revenues		2,174,300		2,054,096		(120,204)		2,114,521
Total operating revenues		10,973,300		10,776,294		(197,006)		10,241,545
Operating expenses								
Salaries and wages		3,778,922		3,481,782		(297,140)		3,364,602
Employee benefits		2,235,556		1,971,560		(263,996)		1,930,473
Services and supplies		5,853,584		4,556,314		(1,297,270)		4,908,699
Depreciation		86,000		55,873		(30,127)		46,462
Total operating expenses		11,954,062		10,065,529		(1,888,533)		10,250,236
Operating income (loss)		(980,762)		710,765		1,691,527		(8,691)
Nonoperating revenues (expenses)								
Interest income		12,150		(15,495)		(27,645)		61,586
Change in net position	\$	(968,612)	\$	695,270	\$	1,663,882	\$	52,895
	_			2017		., .		2016
Automotive and Central Services	F	inal Budget		Actual		Variance		Actual
Operating revenues								
Charges for services								
Other	\$	14,800,000	\$	15,148,219	\$	348,219	\$	15,094,843
Other operating revenues		23,500		50,683		27,183		8,136
Total operating revenues		14,823,500		15,198,902		375,402		15,102,979
Operating expenses								
Salaries and wages		3,743,789		3,836,963		93,174		3,633,288
Employee benefits		1,961,829		1,979,689		17,860		1,876,735
Services and supplies		14,857,071		9,810,964		(5,046,107)		9,719,714
Depreciation		91,156		99,988		8,832		99,545
Total operating expenses		20,653,845		15,727,604		(4,926,241)		15,329,282
Operating income (loss)		(5,830,345)		(528,702)		5,301,643		(226,303)
Nonoperating revenues (expenses)								
Interest income	_	14,827	_	(16,669)		(31,496)	_	277,199
				<u> </u>				

(5,815,518)

Change in net position

(545,371)

5,270,147

50,896

				2017				2016	
Construction Management	F	inal Budget		Actual		Variance		Actual	
Operating revenues									
Charges for services									
Other	\$	1,760,000	\$	2,746,920	\$	986,920	\$	1,565,467	
Other operating revenues		1,000		8,950		7,950		2,651	
Total operating revenues		1,761,000		2,755,870		994,870		1,568,118	
Operating expenses									
Salaries and wages		2,865,646		2,839,125		(26,521)		2,733,325	
Employee benefits		1,349,800		1,309,486		(40,314)		1,191,927	
Services and supplies		1,198,072		817,360		(380,712)		836,197	
Depreciation		6,844		8,815		1,971		6,844	
Total operating expenses		5,420,362		4,974,786		(445,576)		4,768,293	
Operating income (loss)		(3,659,362)		(2,218,916)		1,440,446		(3,200,175)	
Nonoperating revenues (expenses)									
Interest income		1,928		(14,256)		(16,184)		41,763	
Gain (loss) on sale or disposition of property and									
equipment		-		2,470		2,470		-	
Total nonoperating revenues (expenses)		1,928		(11,786)		(13,714)		41,763	
Income (loss) before transfers		(3,657,434)		(2,230,702)		1,426,732		(3,158,412)	
Transfers from other funds		2,800,000		2,800,000		<u> </u>		2,500,000	
Ohanna in nat nasitisa	\$	(857,434)	\$	569,298	\$	1,426,732	\$	(658,412)	
Change in net position	Ψ	(007,404)	Ψ	303,230	Ψ	1,420,732	Ψ	(030,412)	
				2017				2016	
Enterprise Resource Planning	F	inal Budget	Actual		Variance		Actual		
Operating revenues									
Charges for services									
Other	\$	59,730,721	\$	58,929,305	\$	(801,416)	\$	51,401,893	
Other operating revenues		289,000		426,144		137,144		338,331	
Total operating revenues	-	60,019,721		59,355,449		(664,272)		51,740,224	
Operating expenses									
Salaries and wages		19,471,722		18,628,130		(843,592)		18,280,882	
Employee benefits		9,249,372		8,537,688		(711,684)		8,426,091	
Services and supplies		40,348,479		34,415,421		(5,933,058)		31,364,194	
Depreciation		201,250		224,147		22,897		249,315	
Total operating expenses	-	69,270,823		61,805,386		(7,465,437)		58,320,482	
Operating income (loss)	-	(9,251,102)		(2,449,937)		6,801,165		(6,580,258)	
Nonoperating revenues (expenses)	-	,							
Interest income		50,421		(2,550)		(52,971)		577,606	
Change in net position	\$	(9,200,681)	\$	(2,452,487)	\$	6,748,194	\$	(6,002,652)	

Self-Funded Group Insurance	F	inal Budget	2017 Actual	Variance	2016 Actual
Cash flows from operating activities Cash received from customers Cash paid for services and supplies Other operating receipts Other operating receipts	\$	97,130,000 (115,794,200) 2,895,000	\$ 99,612,256 (88,620,710) 4,921,101	\$ 2,482,256 27,173,490 2,026,101	\$ 94,306,850 (97,972,319) 3,678,896
Net cash provided (used) by operating activities		(15,769,200)	 15,912,647	 31,681,847	 13,427
Cash flows from investing activities Interest income		193,000	 4,556	 (188,444)	 732,168
Net increase (decrease) in cash and cash equivalents		(15,576,200)	15,917,203	31,493,403	745,595
Cash and cash equivalents Beginning of year		37,334,819	 42,091,296	 4,756,477	 41,345,701
End of year	\$	21,758,619	\$ 58,008,499	\$ 36,249,880	\$ 42,091,296
			2017		2016
Clark County Worker's Compensation Cash flows from operating activities	F	inal Budget	Actual	Variance	Actual
Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts	\$	12,618,000 (671,035) (15,933,063) 1,405,000	\$ 13,165,336 (680,694) (15,167,584) 2,167,207	\$ 547,336 (9,659) 765,479 762,207	\$12,873,037 (628,891) (13,584,901) 1,707,212
Net cash provided (used) by operating activities		(2,581,098)	(515,735)	2,065,363	366,457
Cash flows from investing activities Interest income		266,500	7,652	(258,848)	1,003,750
Net increase (decrease) in cash and cash equivalents		(2,314,598)	 (508,083)	1,806,515	1,370,207
Cash and cash equivalents Beginning of year		58,434,417	 56,843,643	 (1,590,774)	 55,473,436
End of year	\$	56,119,819	\$ 56,335,560	\$ 215,741	\$ 56,843,643
			2017		2016
Employee Benefits	F	inal Budget	Actual	Variance	Actual
Cash flows from operating activities Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies	\$	887,000 (3,100,000) (1,790,500)	\$ 552,998 (1,100,441) (570,950)	\$ (334,002) 1,999,559 1,219,550	\$439,872 (574,221) (809,082)
Net cash provided (used) by operating activities		(4,003,500)	 (1,118,393)	2,885,107	 (943,431)
Cash flows from noncapital financing activities Transfers from other funds		1,500,000	 3,000,000	 1,500,000	
Cash flows from investing activities Interest income		28,000	(7,031)	 (35,031)	 101,438
Net increase (decrease) in cash and cash equivalents		(2,475,500)	1,874,576	4,350,076	(841,993)
Cash and cash equivalents Beginning of year		6,769,023	 5,814,338	(954,685)	 6,656,331
End of year	\$	4,293,523	\$ 7,688,914	\$ 3,395,391	\$ 5,814,338

Other Post-Employment Benefits Reserve		Final Budget	2017 Actual	Variance	2016 Actual
Cash flows from operating activities		a. zaagot	- totalan		
Cash received from customers Cash paid for employees and benefits Cash paid for services and supplies Other operating receipts	\$	27,100,000 (860,000) (6,746,000) 13,580,000	\$ 26,158,507 (800,065) (8,964,966) 13,571,156	\$ (941,493) 59,935 (2,218,966) (8,844)	\$15,879,821 (3,362,697) (5,935,188) 13,313,548
Net cash provided (used) by operating activities		33,074,000	 29,964,632	 (3,109,368)	19,895,484
Cash flows from noncapital financing activities Transfers to other funds Cash flows from investing activities		(98,500,000)	 (97,211,283)	 1,288,717	
Interest income Net increase (decrease) in cash and cash		235,500	 265,443	 29,943	 1,064,133
equivalents Cash and cash equivalents		(65,190,500)	(66,981,208)	(1,790,708)	20,959,617
Beginning of year		66,981,208	 66,981,208	 <u> </u>	 46,021,591
End of year	\$	1,790,708	\$ <u>-</u>	\$ (1,790,708)	\$ 66,981,208
LVMPD Self-Funded Insurance	F	Final Budget	2017 Actual	Variance	2016 Actual
Cash flows from operating activities Cash received from customers Cash paid for services and supplies Other operating receipts	\$	5,400,000 (7,569,539) 160,000	\$ 5,424,780 (6,698,196) 282,719	\$ 24,780 871,343 122,719	\$ 6,371,590 (7,553,972) 449,258
Net cash provided (used) by operating activities		(2,009,539)	 (990,697)	 1,018,842	(733,124)
Cash flows from investing activities Interest income Net increase (decrease) in cash and cash		120,000	 6,179	 (113,821)	 267,054
equivalents Cash and cash equivalents		(1,889,539)	(984,518)	905,021	(466,070)
Beginning of year		14,201,345	 15,270,655	 1,069,310	 15,736,725
End of year	\$	12,311,806	\$ 14,286,137	\$ 1,974,331	\$ 15,270,655
LVMPD Self-Funded Industrial Insurance Cash flows from operating activities	F	Final Budget	2017 Actual	Variance	2016 Actual
Cash nows inclin operating activities Cash received from customers Cash paid for services and supplies Other operating receipts Net cash provided (used) by	\$	14,853,516 (13,384,359) 120,000	\$ 15,079,151 (11,311,557) 763,788	\$ 225,635 2,072,802 643,788	\$ 9,156,204 (10,564,961) 876,518
operating activities Cash flows from investing activities		1,589,157	 4,531,382	 2,942,225	 (532,239)
Interest income Net increase (decrease) in cash and cash		500,000	 13,087	 (486,913)	 890,914
equivalents Cash and cash equivalents		2,089,157	4,544,469	2,455,312	358,675
Beginning of year		51,338,177	 54,257,675	 2,919,498	 53,899,000
End of year	\$	53,427,334	\$ 58,802,144	\$ 5,374,810	\$ 54,257,675

End of year

		· · · · · · · · · · · · · · · · · · ·						
	Final Budget			2017			2016	
CCDC Self-Funded Insurance		inal Budget		Actual		Variance		Actual
Cash flows from operating activities								
Cash received from customers	\$	400,000	\$	500,000	\$	100,000	\$	350,000
Cash paid for services and supplies		(800,000)		(479,688)		320,312		(572,317)
Net cash used by								
operating activities		(400,000)		20,312		420,312		(222,317)
Cash flows from investing activities								
Interest income		1,002		(861)		(1,863)		21,527
Net increase (decrease) in cash and cash								
equivalents		(398,998)		19,451		418,449		(200,790)
Cash and cash equivalents								
Beginning of year		1,044,935		1,245,821		200,886		1,446,611
		,		,				
End of year	\$	645,937	\$	1,265,272	\$	619,335	\$	1,245,821
				2017				2016
CCDC Self-Funded Industrial Insurance	F	inal Budget		Actual		Variance		Actual
Cash flows from operating activities								
Cash received from customers	\$	3,458,870	\$	4,432,355	\$	973,485	\$	2,638,185
Cash paid for services and supplies		(2,658,979)		(2,340,701)		318,278		(1,929,939)
Other operating receipts		-		13,275		13,275		141,712
Net cash provided (used) by		_		,		10,210		,
operating activities		799,891		2,104,929		1,305,038		849,958
Cash flows from investing activities		700,001		2,101,020		1,000,000		0.0,000
Interest income		31,114		(7,274)		(38,388)		187,242
Net increase (decrease) in cash and cash		01,114		(1,214)		(00,000)		107,242
equivalents		831,005		2,097,655		1,266,650		1,037,200
Cash and cash equivalents		001,000		2,007,000		1,200,000		1,007,200
Beginning of year		10,678,352		11,077,123		398,771		10,039,923
beginning or year		10,070,332		11,077,123		330,771		10,000,020
End of year	\$	11,509,357	\$	13,174,778	•	1,665,421	\$	11,077,123
Lind of year	Ψ	11,303,337	Ψ	13,174,770	Ψ	1,000,421	Ψ	11,077,123
				2017				2016
County Liability Insurance	-	inal Budget		Actual		Variance		Actual
Cash flows from operating activities		illai buuget		Actual		variance		Actual
Cash received from customers	\$	2,220,770	\$	2,190,664	\$	(30,106)		\$2,135,056
	Ф	, ,	Ф	, ,	Ф			. , ,
Cash paid for employees and benefits		(1,403,400)		(1,489,992)		(86,592)		(1,133,222)
Cash paid for services and supplies		(2,679,925)		(1,256,392)		1,423,533		(4,449,360)
Other operating receipts				3,755		3,755		3,414,625
Net cash provided (used) by		(4.000.555)		(554.005)		4 040 500		(00.004)
operating activities		(1,862,555)		(551,965)		1,310,590		(32,901)
Cash flows from noncapital financing activities								
Transfers from other funds		<u>-</u>		<u>-</u>		<u> </u>		2,500,000
Cash flows from investing activities								
Interest income		65,250		(7,722)		(72,972)		287,538
Net increase (decrease) in cash and cash								
equivalents		(1,797,305)		(559,687)		1,237,618		2,754,637
Cash and cash equivalents								
Beginning of year	_	13,595,865	_	16,554,715		2,958,850	_	13,800,078

11,798,560

15,995,028

\$

4,196,468

16,554,715

				2017				2016
County Liability Insurance Pool	F	inal Budget		Actual		Variance		Actual
Cash flows from operating activities	_		_		_	(222.272)	_	
Cash received from customers Cash paid for services and supplies	\$	6,110,000 (7,894,000)	\$	5,743,724 (5,515,436)	\$	(366,276) 2,378,564	\$	5,773,751 (6,089,217)
Other operating receipts		(7,094,000)		12,075		12,075		148,027
Net cash provided (used) by				12,070		12,070		140,027
operating activities		(1,784,000)		240,363		2,024,363		(167,439)
Cash flows from investing activities								
Interest income		60,400		(32,542)		(92,942)		246,685
Net increase (decrease) in cash and cash		(4.700.000)		007.004		1 001 101		70.040
equivalents Cash and cash equivalents		(1,723,600)		207,821		1,931,421		79,246
Beginning of year		15,435,785		14,501,481		(934,304)		14,422,235
209		.0,.00,.00		,00 ., .0 .		(00.,00.)		, .22,200
End of year	\$	13,712,185	\$	14,709,302	\$	997,117	\$	14,501,481
				2017				2016
County Investment Pool	F	inal Budget		Actual		Variance		Actual
Cash flows from operating activities		3.						
Cash received from customers	\$	1,903,511	\$	1,856,680	\$	(46,831)		\$1,236,623
Cash paid for employees and benefits		(1,036,903)		(875,002)		161,901		(808,953)
Cash paid for services and supplies		(1,450,000)		(914,170)		535,830		(847,867)
Other operating receipts		<u> </u>		<u> </u>		-		413
Net cash provided (used) by operating activities		(583,392)		67,508		650,900		(419,784)
Cash flows from noncapital financing activities		(303,332)		07,500		030,300		(+13,704)
Transfers from other funds		1,000,000		-		(1,000,000)		1,000,000
Transfers to other funds		(1,000,000)		-		1,000,000		-
Net cash provided (used) by noncapital								
financing activities						<u> </u>		1,000,000
Cash flows from investing activities Interest income		7,000		10,633		3,633		36,649
Net increase (decrease) in cash and cash		7,000		10,033		3,033		30,049
equivalents		(576,392)		78,141		654,533		616,865
Cash and cash equivalents		, ,						
Beginning of year		1,576,392		1,710,757		134,365		1,093,892
End of year	\$	1,000,000	\$	1,788,898	\$	788,898	\$	1,710,757
Life of your	<u> </u>	1,000,000		1,700,000		700,000		1,710,707
				2017				2016
Regional Justice Center Maintenance and Operations	F	inal Budget		Actual		Variance		Actual
Cash flows from operating activities Cash received from customers	\$	10,602,000	\$	8,784,306	\$	(1,817,694)		\$8,136,361
Cash paid for employees and benefits	Ψ	(6,014,478)	Ψ	(5,846,300)	Ψ	168,178		(5,329,374)
Cash paid for services and supplies		(5,853,584)		(4,585,399)		1,268,185		(4,975,054)
Other operating receipts		371,300		2,054,096		1,682,796		2,114,521
Net cash provided (used) by								
operating activities		(894,762)		406,703		1,301,465		(53,546)
Cash flows from capital and related financing activities								
Acquisition, construction, or improvement of		(24E 2E4)		(275 906)		(20.452)		(154.455)
capital assets Cash flows from investing activities		(345,354)		(375,806)		(30,452)		(154,455)
Interest income		12,150		(16,948)		(29,098)		59,466
Net increase (decrease) in cash and cash		.2,.00		(10,010)		(20,000)		
equivalents		(1,227,966)		13,949		1,241,915		(148,535)
Cash and cash equivalents								
Beginning of year		4,223,496		4,408,106		184,610		4,556,641
End of year	\$	2,995,530	\$	4,422,055	\$	1,426,525	\$	4,408,106
End of your	Ψ	2,000,000	Ψ	1, 122,000	Ψ	1,120,020	Ψ	1, 100, 100

			2017		2016
Automotive and Central Services Cash flows from operating activities	F	inal Budget	Actual	Variance	Actual
Cash received from customers	\$	14,800,000	\$ 15,148,801	\$ 348,801	\$15,162,392
Cash paid for employees and benefits		(5,705,618)	(6,106,560)	(400,942)	(5,511,994)
Cash paid for services and supplies		(14,857,071)	(9,702,988)	5,154,083	(9,766,167)
Other operating receipts		23,500	 50,683	 27,183	 8,136
Net cash provided (used) by operating activities		(5,739,189)	(610,064)	5,129,125	(107,633)
Cash flows from capital and related financing activities		(3,739,109)	 (010,004)	 3,123,123	 (107,033)
Acquisition, construction, or improvement of					
capital assets		(2,210,507)	 (1,363,588)	 846,919	 (367,774)
Cash flows from investing activities		_			 _
Interest income		14,827	 (16,743)	 (31,570)	 268,929
Net increase (decrease) in cash and cash equivalents		(7,934,869)	(1,990,395)	5,944,474	(206,478)
Cash and cash equivalents		(7,334,003)	(1,550,555)	5,544,474	(200,470)
Beginning of year		13,525,009	 16,020,880	 2,495,871	 16,227,358
End of year	\$	5,590,140	\$ 14,030,485	\$ 8,440,345	\$ 16,020,880
	-		 2017		
Construction Management		inal Budget	2017 Actual	Variance	2016 Actual
Cash flows from operating activities					
Cash received from customers	\$	1,760,000	\$ 2,991,354	\$ 1,231,354	\$1,167,126
Cash paid for employees and benefits		(4,215,446)	(4,329,260)	(113,814)	(3,853,926)
Cash paid for services and supplies		(1,198,072)	(760,130)	437,942	(822,290)
Other operating receipts Net cash provided (used) by		1,000	 8,950	 7,950	 2,651
operating activities		(3,652,518)	(2,089,086)	1,563,432	(3,506,439)
Cash flows from noncapital financing activities		(0,000,000)	 (=,===,===)	 .,,	 (0,000,000)
Transfers from other funds		2,800,000	 2,800,000	 -	 2,500,000
Cash flows from capital and related financing activities					
Acquisition, construction, or improvement of		(22.654)	(22 652)	1	
capital assets Proceeds from the sale of capital assets		(23,654)	(23,653) 2,470	1 2,470	-
Net cash used by capital and related			 2,170	 2,170	
financing activities		(23,654)	(21,183)	2,471	-
Cash flows from investing activities					
Interest income		1,928	 (16,951)	 (18,879)	 41,769
Net increase (decrease) in cash and cash equivalents		(874,244)	672,780	1,547,024	(964,670)
Cash and cash equivalents		(074,244)	072,700	1,047,024	(304,070)
Beginning of year		3,008,743	 3,026,462	 17,719	 3,991,132
End of year	\$	2,134,499	\$ 3,699,242	\$ 1,564,743	\$ 3,026,462
			2017		2016
Enterprise Resource Planning	F	inal Budget	Actual	Variance	Actual
Cash flows from operating activities					
Cash received from customers	\$	59,730,721	\$ 58,895,823	\$ (834,898)	\$51,338,656
Cash paid for employees and benefits		(28,721,094)	(28,340,192)	380,902	(26,567,487)
Cash paid for services and supplies Other operating receipts		(40,348,479) 289,000	(34,968,247) 426,144	5,380,232 137,144	(31,571,383) 338,331
Net cash provided (used) by		203,000	 420,144	 107,144	 000,001
operating activities		(9,049,852)	 (3,986,472)	 5,063,380	 (6,461,883)
Cash flows from capital and related financing activities Acquisition, construction, or improvement of		(9,000,000)	(301,667)	8,698,333	(55,909)
Cash flows from investing activities		F0 401	(1.554)	(51.075)	F71.070
Interest income Net increase (decrease) in cash and cash		50,421	 (1,554)	 (51,975)	 571,070
equivalents Cash and cash equivalents		(17,999,431)	(4,289,693)	13,709,738	(5,946,722)
Beginning of year		28,216,112	 30,877,595	 2,661,483	 36,824,317
End of year	\$	10,216,681	\$ 26,587,902	\$ 16,371,221	\$ 30,877,595